

OBE based Teaching Lesson Plan 2020-21

Program: BCom BPM

Course Name: Costing for Business Decisions

Course Code:

Semester: V

Lecture hours: 60 Hours

Faculty in-charge: Preemal D'Souza

| Course Outcome No. | Course Outcomes | T level Indicator |
|---------------------------|---|--------------------------|
| CO1 | Employ the process of budgetary control by using Cash and Flexible Budgets | T3 |
| CO2 | Generate decisions on Cost, Volume and Profit by using Marginal Costing Technique | T6 |
| CO3 | Utilize the tactical decision making parameters in the context of Make or Buy, Utilizing spare capacity, Product mix, Adding or Dropping a product and Plant shut down decisions | T3 |
| CO4 | Use the Standard costing technique to analyze and control variance | T3 |
| CO5 | Apply Relevant costing in accordance with the merit of the Case | T3 |
| CO6 | Justify usage of appropriate costing for decision making such as Activity based costing, Life Cycle costing, Target costing, Kaizen costing and Balance Score card in the present context | T5 |

| Module No. & Topics Covered | Course Outcome No. | No. of Lecture Hours | Pre-Class Activity | Instructional techniques | Assessment | T level |
|--|---------------------------|-----------------------------|-------------------------------|---------------------------------|---------------------|----------------|
| Module 1 - Budgetary control <i>Meaning – Budget – Budgetary control and Budgeting – Need–</i> | CO1 | 10 | Budgets of Companies in India | Lecture and Illustrations | Question and Answer | T3 |

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| <p><i>Objectives and Functions – Advantages and Limitations – Requirements of a good Budgeting system - Process involved in Preliminaries for operation of Budgetary Control - Classification – Preparation of cash and flexible budget only.</i></p> | | | | | | |
| <p>Module 2 - Marginal Costing</p> <p><i>Meaning of Marginal Cost – Meaning of Marginal Costing – Distinction between Absorption Costing and Marginal Costing– Cost Volume Profit Analysis – Break even Analysis – Break even Chart – Profit Volume Ratio - Margin of Safety – Limiting Factor.</i></p> | CO2 | 10 | <p>CVP Analysis Case Importance Manuscript from Text Books and Online sources</p> | Lecture and Illustrations | Question and Answer | T6 |
| <p>Module 3 - Tactical Decision Making</p> <p><i>Short term and Long term Decision Making – Parameters in Decision Making – Quantitative and Qualitative Factors to be considered – Fixation of selling price – Make or Buy Decision – Utilizing spare capacity – Product Mix Decision- Adding or Dropping a</i></p> | CO3 | 15 | <p>Case Study of Companies making tactical decisions</p> | Lecture and Illustrations | Question and Answer | T3 |

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| <i>Product Line – Plant Shut Down Decisions</i> | | | | | | |
| Module 4 - Standard Costing <i>Meaning of Standard Costing – Advantages of Standard Costing – Steps involved in Standard Costing – Analysis of Variances – Material Variances – Labour Variances (Simple problems)– Overhead Variances</i> | CO4 | 10 | Formulae Sheet of Standard Costing | Lecture and Illustrations | Question and Answer | T3 |
| Module 5 - RELEVANT COSTING: <i>Relevant Costing - Analysis of Relevant Costs with other concepts – simple problems.</i> | CO5 | 7 | Case Study | Lecture and Illustrations | Question and Answer | T3 |
| Module 6 - NEO CONCEPTS IN DECISION MAKING: <i>Activity Based Costing – Cost object – Cost Driver – Steps in Activity based Costing – Uses and Criticisms of Activity Based Costing- Emerging costing standards – Average revenue per user, cost per footfall, cost per cubic feet/sq meter, gross tonne per km, and industry wise applicability - Life Cycle Costing – Product Life Cycle - Life cycle costs – Benefits of Life cycle Costing, Target Costing – Meaning – Process involved in</i> | CO6 | 8 | Case Studies | Presentations and Discussions | Debate and Presentations | T5 |

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| <i>Target Costing – Value engineering Review in Target Costing Kaizen Costing - Meaning – Relevance, Balance Score Card – Perspectives involved in Balance Score Card</i> | | | | | | |
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Continuous Internal Assessment – (Examples)

- Power point presentation in class on the given topic.
- Case study analysis
- Class test

Probable dates for CIA

| Sl. No. | Component of CIA | Probable Date | Marks | Nature of CIA |
|---------|------------------|---|-------|-----------------------------|
| 1 | CIA - I | 1 st to 6 th February, 2021 | 5/10 | Written Test |
| 2 | CIA - II | 1 st to 6 th March, 2021 | 20/30 | MSE |
| 3 | CIA - III | 5 th to 10 th April, 2021 | 5/10 | Presentation and Case Study |

Books for Reference:

- Khan & Jain, Management Accounting, Mc. Graw Hill.
- M.N. Arora, Management Accounting, Himalaya Publishers.
- I.M Pandey, Management Accounting, Vikas Publishers.
- Homgren, Sundem, Stratton, Introduction to Management Accounting, Pearson Education.
- S.N. Maheshwari, Management Accounting, Sulthan Chand & Sons.

Approved by: